Curriculum Vitae

PATRICK EDWARD CURRAN

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EMPLOYMENT/PROFESSIONAL BACKGROUND

- Owner/Principal Associate Independent Consultants Group (ICG) Limited 2011 to present and previously 1993 to 1997
- Associate and Partner Resilient Business Continuity Management Incorporated 2013 to present
- Executive Assistant Honourable Keith Hutchings, MHA Minister of Innovation, Business and Rural Development from November 2011 May 2012
- Executive Director Irish Loop Development Board 1998 to 2011.
- Legislative Assistant Honourable Loyola Sullivan, MHA Leader of the Official Opposition September 1997 January 1998.
- Chairperson Cultural Industries IAS Committee 1995/1996.
- Coordinator Civilian Adjustment Office for the Argentia Employees Committee following the closure of US Naval Facility, Argentia 1994/1995.
- Assistant to the Honourable Ross Reid, MP and Minister of Fisheries and Oceans/Minister Responsible for the Atlantic Canada Opportunities Agency 1989 to 1993.

EDUCATION

- Master of Arts, Political Science Memorial University of Newfoundland, 2011 research interest in regionalism/regional collaboration
- Bachelor of Arts, Political Science Memorial University of Newfoundland, 1992
- Certificate in Business Continuity Management, Business Continuity Institute, 2013
- Certificate in Facilitation College of the North Atlantic, 2000
- Certificate in Site Selection, Board on Certification in Corporate Real Estate, 2000
- Additional course work in strategic planning, project management, governance, communications, effective presentations and time management

EXPERIENCE

Executive/Management

• Ten years as owner/principal associate for Independent Consultants Group Limited

- Thirteen years as Executive Director of the Irish Loop Development Board
- One year management experience as Coordinator of the Argentia Employees Committee Civilian Adjustment Office
- Administered operational and project budgets
- Oversaw development of operating policies and procedures, quality management and information management systems
- Performed human resource leadership functions and established and administered recruitment, contracting, evaluation and reclassification processes
- Oversaw procurement processes including development of tenders, request for proposals and expressions of interest processes and managed external contract services

Corporate Governance

- Fifteen years experience in guiding volunteer boards of directors as executive director/coordinator
- Facilitated numerous professional development sessions for volunteers in areas of strategic planning, communications and board governance
- Two years as chairperson of Mistaken Point Ambassadors Inc./Public Advisory Committee
- Five years as chairperson of Ireland-Newfoundland Festival of the Sea
- Three years as secretary of the Sir William Vaughan Trust Inc.
- Founding chairperson of TARGA Services Inc.
- Five years as mayor/councilor for the Town of Witless Bay

Planning

- Developed annual business plans and multi-year strategic plans along with associated accountability frameworks
- Conducted business analysis and feasibility assessments
- Prepared sectoral and project-specific plans in a range of areas including:
 - integrated community sustainability
 - emergency management
 - foreign direct investment
 - regional marketing
 - labour force adjustment in key sectors such as cultural industries, tourism, retail, fishery, manufacturing, youth
 - innovation and technology

Project Management

 Project Manager for Mistaken Point Ambassadors Inc. UNESCO World Heritage Inscription project – inscribed as a UNESCO World Heritage Site in July 2016

- Project Manager/Coordinator for the Small Towns Big Business Initiative and Roundtable
- Project Manager for Harris Center/Community Foundation of newfoundland and Labrador Vital Signs project
- Project Coordinator for the Functional Regions Research Project of the Canadian Rural Revitalization Foundation (CRRF) – a three year, multi-disciplinary assessment of urbanrural interaction on labour markets involving researchers from Memorial University (MUN) and the University of Kentucky along with partners at Municipalities Newfoundland and Labrador (MNL)
- Managed numerous project-based activities utilizing in-house or external consulting staff

Consultation/Research

- Developed and implemented consultative and research methodologies on behalf of a number of clients for ICG
- Developed and implemented numerous consultative processes on a regional and sectoral basis leading to three strategic economic plans for the Irish Loop region (Zone 20)

Stakeholder Relations/Communications

- Facilitated communications planning exercises for numerous groups and organizations
- Prepared communications strategies as components of project-based activities for numerous projects and initiatives
- Developed stakeholder relations strategy for Irish Loop Development Board

Program/Project Evaluation

- Prepared program evaluation program as part of services provided by Irish Loop Development Board
- Developed and implemented program evaluation models to measure the effectiveness
 of interventions and approaches in development for organizations such as the Irish Loop
 Chamber of Commerce (Irish Loop Ambassador and Shop Local Programs), the Irish Loop
 Tourism Association (Irish Loop Youth Employment Enhancement Initiative), the
 Southern Avalon Tourism Association (Southern Avalon Youth Employment
 Enhancement Initiative) and the Southern Avalon Development Association (Targeted
 Initiative for Older Workers)

ACADEMIC RESEARCH

- Implications of Open Federalism for Canadian Labour Market Policy
- An Analysis of Three Theoretical Approaches to the Policy Process of the "New Regional Economic Development"

- The "New Regional Economic Development" Further Considered: Two Additional Theories Applied to the NRED
- Atlantic Integration and the Atlantic Canada Opportunities Agency: Promise Unfulfilled?
- Slow Drift: Policy Analysis and the Emerging Consensus on Regionalization in the Irish Loop
- The Impact of Institutionalism and Leadership Capacity on Regional Collaboration
- Regionalization of Local Government in Newfoundland and Labrador: 1997 to Present
- Regional Governance within Functional Regions

KNOWLEDGE

- Keen understanding of regional collaboration, regional governance and multi-level governance (MLG) considerations in provincial, national and international context
- Understanding of challenges and opportunities facing economic and community development in Newfoundland and Labrador and in particular, rural areas of the province
- Familiarity with key research and development support programs and acquainted with key officials in relevant departments and agencies in both the Federal and Provincial governments.
- Awareness of policy and decision-making processes with local governments, the Government of Newfoundland and Labrador and the Government of Canada

SKILLS/ABILITIES

- A trained facilitator who has developed and delivered professional development, orientation and capacity building programs to volunteers of community organizations, staff and board directors.
- A results-oriented strategic planner whose vision has enabled a number of groups and organizations to define and achieve development objectives.
- An effective communicator who has developed communications/stakeholder relations strategies and utilized research, briefing materials and presentations to inform and update clients, stakeholders and management of project activities.
- An experienced leader and project manager who has developed annual and project work plans and budgets, ensuring timely tracking of activities and resources.
- A team leader who empowers staff by emphasizing personal development and a supportive work environment.

ACTIVITIES/INVOLVEMENTS

- Chairperson, Mistaken Point Ambassadors Inc./Public Advisory Committee
- Chairperson/Co-Chairperson, Ireland-Newfoundland Festival of the Sea
- Secretary, Sir William Vaughan Trust Inc.
- Chairperson, TARGA Services Inc.

- Mayor/councilor, Town of Witless Bay
- Fermeuse Kingman's Cove Come Home Year Committee Booklet Committee
- Former member, Fermeuse-Port Kirwan and Witless Bay Volunteer Fire Departments
- Former Board Member, CNIB (Newfoundland Division).

REFERENCES

Available on request.